

Organizational Innovation of Functional Orientation Mechanism for Cross-
Regional Governance: Case Study of the Regional Emergency Operations
Center (REOCs) in Taiwan

張筵儀, 黃榮源

Public Administration
Humanities and Social Sciences
cyy@chu.edu.tw

Abstract

Geo-political entities are now meeting multiple challenges and the traditional political organizations have been faced a transition. It is expected more trans-regional forums, platforms or organizations for “problem-solving” will emerge to guarantee and strengthen states’ competitive advantage. In 2004, the organizational innovation of six “Regional Emergency Operation Centers” (REOCs) were established in Taiwan for the object to integrate of emergency medical and ambulance resources, and strengthening emergency response mechanism. REOCs’ concept are to follow logic of the current regional planning in Taiwan, for setting up medical emergency response centers with government financial assistance, as well as leading role of regional disaster relief network. This research is adopting the neo-functionalist concept for analyzing the REOC mode to discuss: first, will governments according to “functional” way to establish various forms of coordination, operation, or governance platforms, to reach “problem-solving” goal? Second, how do inter-governmental or cross-sectors interactions reach efficiency for using and integrating resources through the

functional

mechanism? Third, can such governance platform or mode help to bring about “spillover effect,” then pursuing political cooperation or extend its experience to other levels?

This paper is analyzing of concept and operation of the cases for exploring theoretical and practical inspiration.

Keyword : regional governance, governing across boundaries, neo-functionalism, organizational